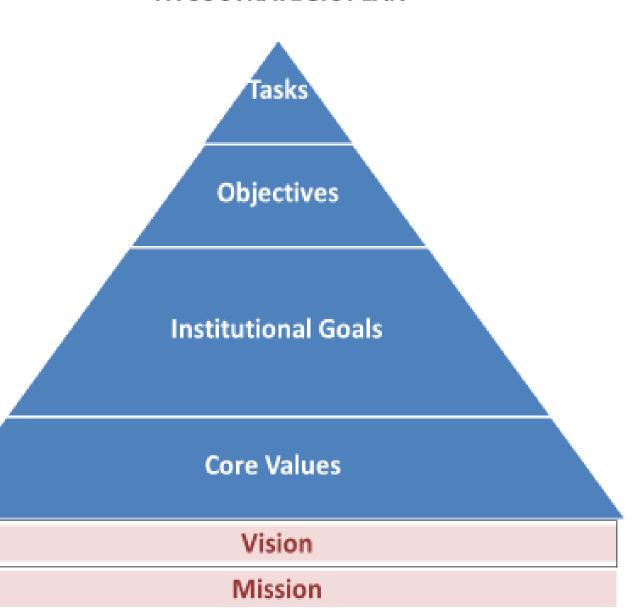




NTCC STRATEGIC PLAN





"I would challenge the process to keep front and center the following points for development of the Strategic Plan mission and goals recommendations."

They should:

- be student-centered and designed to maximize student success
- align closely with the State Higher Education
 Strategic Plan (60X30TX) and other THECB and/or
 Legislatively mandated initiatives (Performance
 Based Funding & Guided Pathways)
- foster predictable long-term enrollment growth and fiscal stability
- be simple, direct, and easy to communicate with all of the college's constituencies
- inspire and motivate the college to stretch and improve
- reflect critical needs and opportunities over the next five years
- be based on NTCC's core strengths and values
- be measurable, with clear milestones to assess progress
- be inclusive and reflect the diversity of our students



DESTINATION 2025 A Strategic Plan for Student Success

March 8 & 21, 2018	<u>President & Cabinet Retreat</u> – Developed President/Cabinet level administrative priorities
April 3, 2018	<u>Board Strategic Planning Retreat</u> – Developed a collective vision with the board on strategic priorities over the next five years
June 5, 2018	Strategic Planning Steering & Environmental Scanning Committees – Committees charged by President to begin work
June – Dec., 2018	Weekly meetings held for planning, reviewing mission statement and developing "10 Foundational Strategic Planning Themes"
Aug. 20, 2018	Faculty/Staff In-service - Report out to faculty & staff on draft mission statement and Foundational Planning Themes
Oct. 4, 2018	Community Survey conducted
Oct. 10, 2018	Staff Satisfaction Survey conducted
Oct. 19, 2018	<u>Staff Strategic Planning Forum</u> - solicited feedback from College staff on future directions
October 25, 2018	Faculty Survey conducted
Nov-Jan., 2018	Student Focus Groups & Community Forums – TBA
February, 2019	<u>Steering Committee to finalize recommendations</u> and send to President – TBA
March 4, 2019	Faculty Task Group Reviews/Modifies Mission Statement
March 20, 2019	Faculty & Staff Values Survey conducted and reviewed by Cabinet
April 11 , 2019 April 30, 2019	Strat Plan reviewed by Curriculum Committee Submit plan to Board of Trustees for approval -



EAGLE MISSION:

To provide personal, dynamic learning experiences empowering students to succeed.

EAGLE VISION:

To be the "College of Choice" for Northeast Texas

EAGLE CORE VALUES:

Integrity – We believe that we are an institution of public trust, and as such must act with complete integrity in all matters.

Engagement – **We believe** that the best education involves a broad and diverse set of experiences, in and out of the classroom.

Student Effort – **We believe** an education must be earned through dedication, engagement, and self-sacrifice.

High Expectations – **We believe** in excellence and accountability for all involved in education.

Community – **We believe** the college exists to serve the community and both share responsibility for each other's success.



GOAL 1: STUDENT SUCCESS

Objective 1.1: Improve student progress and completion

Objective 1.2: Provide relevant engaging instruction

Objective 1.3: Create a culture of care

Objective 1.4: Provide a safe and supportive environment

Objective 1.5: Maintain a renovated campus



GOAL 2: SUSTAINABLE GROWTH

Objective 2.1: Improve student access & enrollment

Objective 2.2: Expand dual credit

Objective 2.3: Increase high-demand programs

Objective 2.4: Expand online programs

Objective 2.5: Develop innovative cost saving measures

Objective 2.6: Promote creative & innovative marketing



GOAL 3: INTEGRATED APPROACH TO LEARNING AND COLLEGE OPERATIONS

Objective 3.1: Expand Work-4-College Program

Objective 3.2: Expand WorKamper Program

Objective 3.3: Expand Summer Success Program

Objective 3.4: Increase the number of unique student

learning/working experiences



GOAL 4: WORKPLACE OF CHOICE

Objective 4.1: Improve Communication

Objective 4.2: Expand initiatives to attract new employees

Objective 4.3: Increase competitive compensation packages

Objective 4.4: Enhance professional development opportunities

Objective 4.5: Promote health and wellness



GOAL 5: COMMUNITY ENHANCEMENT

Objective 5.1: Enhance economic/workforce development

Objective 5.2: Expand partnerships and internships

Objective 5.3: Expand community outreach programs

Objective 5.4: Improve diversity and inclusion efforts

Objective 5.5: Provide cultural opportunities



Next Steps:

- Develop new set of Key Performance Indicators
 (KPI's) to provide high level overview of progress on
 achieving goals to communicate with the Board,
 Faculty/Staff, Students, and Community